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Securities code: 6272 June 6, 2025 (Date of commencement of measures for electronic provision: May 30, 2025)

## To Shareholders with Voting Rights:

Mikio Kobayashi President & C.E.O. RHEON AUTOMATIC MACHINERY CO., LTD. 2-3 Nozawa-machi, Utsunomiya, Tochigi, Japan

## Notice of the 63rd Annual General Meeting of Shareholders

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage. We hereby inform you that the 63rd Annual General Meeting of Shareholders of RHEON AUTOMATIC MACHINERY CO., LTD. (the "Company") will be held as described below.

The Company has taken measures for electronic provision in convening this General Meeting of Shareholders and posted matters subject to measures for electronic provision in the "Notice of the 63rd Annual General Meeting of Shareholders" and "Other Matters Subject to Measures for Electronic Provision (Matters Omitted From Paper Copy Delivered) for the Notice of the 63rd Annual General Meeting of Shareholders" on the following website on the Internet.

[Website of the Company] https://www.rheon.com/ir/stock/stock\_meeting-information/ (available in Japanese)

In addition to the above, the matters subject to measures for electronic provision are posted on the following website on the Internet as well.

[Tokyo Stock Exchange website (TSE Listed Company Information Service)] https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please access the above TSE website, enter and search for <RHEON> in the "Issue name (company name)" or our security code <6272> in "Code," and select "Basic information" and "Documents for public inspection/PR information" in that order, and check in the "Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting" column in "Filed information available for public inspection."

Instead of attending the meeting in person, you can exercise your voting rights via the internet or by mail, and are kindly requested to exercise your voting rights by 5:30 p.m. on Tuesday, June 24, 2025 (Japan time), after reviewing the "Reference Documents for the General Meeting of Shareholders."

<ol> <li>Date and Time:</li> <li>Venue:</li> </ol>	Wednesday, June 25, 2025 at 10:00 a.m. (Reception opens at 9:00 a.m.) Conference room on the 2nd floor of Rheon Solution Center			
	2-3 Nozawa-machi, Utsunomiya, Tochigi, Japan			
3. Meeting Agenda:				
Matters to be reported:	<ol> <li>Business Report and Consolidated Financial Statements for the Company's 63rd Fiscal Year (April 1, 2024–March 31, 2025), and results of audits by the Accounting Auditor and the Audit &amp; Supervisory Board of the Consolidated Financial Statements</li> <li>Non-consolidated Financial Statements for the Company's 63rd Fiscal Year (April 1, 2024–March 31, 2025)</li> </ol>			
Matters to be resolved:				
Proposal 1:	Appropriation of Surplus			
Proposal 2:	Election of Six (6) Board Members			
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- **Proposal 3:** Election of One (1) Audit & Supervisory Board Member
- Proposal 4: Payment of Bonuses to Board Members

## 4. Other Matters concerning this Notice

- O Pursuant to the provisions of laws and regulations as well as Article 14 of the Articles of Incorporation of the Company, the paper copy to be sent to shareholders who requested it does not contain the following matters. As such, the paper copy is a part of the documents that were audited by the Audit & Supervisory Board Members and the Accounting Auditor when preparing their audit reports.
  - (i) Matters Concerning the Share Acquisition Rights of the Company
  - (ii) "Systems and Policies of the Company" in the Business Report
  - (iii) Consolidated Statement of Changes in Equity
  - (iv) Notes to the Consolidated Financial Statements
  - (v) Non-consolidated Statement of Changes in Equity
  - (vi) Notes to the Non-consolidated Financial Statements
- ◎ Should the matters subject to measures for electronic provision require any revisions, the revised matters will be posted on each of the websites on which they are posted.
- ◎ No gifts will be provided to shareholders who attend the meeting.

## Guidance for the Exercise of Voting Rights

There are three ways to exercise your voting rights.

[Exercise of Voting Rights via the Internet]

**Exercise Deadline**: To be sent no later than 5:30 p.m. on Tuesday, June 24, 2025

If you choose to exercise your voting rights via the internet, please access the Voting Rights Exercise Website to do it after reading the procedures on the next page.

\* Using a smartphone with a bar-code reading function, you can read the log-in QR code shown on the Voting Rights Exercise Form to log into the Voting Rights Exercise Website. (QR code is a registered trademark of DENSO WAVE INCORPORATED.).

### [Exercise of Voting Rights by Mail]

**Exercise Deadline**: To be received no later than at 5:30 p.m. on Tuesday, June 24, 2025

Please indicate your approval or disapproval of each proposal on the enclosed Voting Rights Exercise Form and return it so that it is received by the exercise deadline.

If you send a Voting Rights Exercise Form without indicating your approval or disapproval, your vote shall be counted as an "approval".

#### [Attending the Meeting]

Date and Time of Meeting Wednesday, June 25, 2025, at 10:00 a.m. (Reception opens at 9:00 a.m.)

Please bring the enclosed Voting Rights Exercise Form with you and submit it at the reception desk. Please also bring this "Notice of Annual General Meeting of Shareholders" with you as a reference material for the meeting.

On the day of the meeting, we will follow a business casual ("Cool Biz") dress code. Shareholders are also welcomed to dress casually.

# Procedures for the Exercise of Voting Rights via the Internet

If you choose to exercise your voting rights via the internet, please access the Voting Rights Exercise Website from your smartphone or personal computer and follow the on-screen instructions.

- 1. Accessing the Voting Rights Exercise Website
- 2. Enter the "log-in ID" and "temporary password" shown on the duplicate (right side) of your Voting Rights Exercise Form

Follow the on-screen instructions to indicate your approval or disapproval.

#### Precautions

#### 1. Voting Rights Exercise Website

Exercise of your voting rights via the internet is possible only by accessing the Voting Rights Exercise Website designated by the Company (<u>https://evote.tr.mufg.jp/</u>). (Please note that access is unavailable from 2:30 a.m. to 4:30 a.m., daily.)

#### 2. Treatment of Voting Rights Exercised Multiple Times

- (1) If voting rights are exercised in duplicate via the internet and by mail, the vote submitted via the internet shall be treated as valid.
- (2) If voting rights are exercised multiple times via the internet, the final vote submitted shall be treated as valid.

#### 3. Costs Incurred when Accessing the Voting Rights Exercise Website

Any costs incurred when accessing the Voting Rights Exercise Website (internet connection fees, etc.) shall be borne by the shareholder.

For inquiries about how to operate the Voting Rights Exercise Website, please contact the following. Stock Transfer Agency Department (Help Desk), Mitsubishi UFJ Trust and Banking Corporation 0120-173-027 (available from 9.00 a.m. to 9:00 p.m., toll-free in Japan)

Institutional investors are allowed to use the ICJ Platform, an electronic voting platform operated by ICJ, Inc.

# **Reference Documents for the General Meeting of Shareholders**

## Proposal 1: Appropriation of Surplus

The Company proposes the following with respect to the appropriation of surplus.

1. Matters regarding year-end dividend

The Company considers returning profits to shareholders as one of the most important management policies. Specifically, our basic policy is to return profits to shareholders based on the business performance with a target consolidated payout ratio of 30% while comprehensively taking into account, among other factors, retaining internal reserves for future business expansion.

The Company proposes to pay a year-end dividend of 23 yen per share for the fiscal year ended March 31, 2025 (the "fiscal year under review"), while comprehensively taking into account the business performance for the fiscal year under review and future outlook.

Together with the interim dividend of 21 yen per share, which were already paid, the total dividends for the fiscal year under review will be 44 yen per share.

(1)	Type of dividend property	Cash
(2)	Matters concerning the allotment of dividend property to shareholder and the total amount thereof	23 yen per share of the Company's common stock Total amount: 618,960,889 yen
(3)	Effective date of distribution of surplus	Thursday, June 26, 2025

## 2. Matters regarding appropriation of surplus

To ensure the sound development of the management and strengthen the financial position while considering the management environment in the future, the Company proposes the appropriation of surplus as follows.

(1)	Item and amount of surplus to be increased	General reserve 930,000,000 yen
(2)	Item and amount of surplus to be decreased	Retained earnings brought forward 930,000,000 yen

## Proposal 2: Election of Six (6) Board Members

The terms of office of all six (6) Board Members will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of six (6) Board Members.

The candidates for Board Member are as follows:

No.	Na	me	Current positions
1	Mikio Kobayashi	[Reappointment] [Male]	President & C.E.O.
2	Kazushige Onuki	[Reappointment] [Male]	Board Member, Managing Operating Officer, Director of Sales Division
3	Masaki Hosoya	[Reappointment] [Male]	Board Member, Managing Operating Officer, in charge of development & designing, quality control, and patents
4	Yoshiyuki Kikuchi	[New appointment] [Male]	Managing Operating Officer, Director of Technical Service Department, in charge of Orange Bakery, Inc.
5	Ko Hirahara	[Reappointment] [Male]	Outside Board Member [independent officer]
6	Takae Akatsuka	[Reappointment] [Female]	Outside Board Member [independent officer]

No.	Name (Date of birth)		er summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Mikio Kobayashi (February 25, 1955) [Reappointment] [Male] [Attendance at the Board of Directors meetings] 100% (13/13 meetings)	April 1977 April 2002 April 2007 October 2011 September 2014 June 2015 July 2016 July 2018 June 2019 April 2020	Joined the Company Director of Technical Service Department Operating Officer, Director of Technical Service Department President, Orange Bakery, Inc. President, HOSHINO Natural Leaven Co., Ltd. Board Member, Operating Officer, in charge of food manufacturing and sales business Representative Chairman of the Board, Orange Bakery, Inc. Representative Chairman and President of the Board, Orange Bakery, Inc. Board Member, Operating Officer, Director of Administration Division, in charge of food manufacturing and sales business Representative Chairman of the Board, Orange Bakery, Inc. Board Member, Operating Officer, Director of Administration Division, in charge of food manufacturing and sales business Representative Chairman of the Board, Orange Bakery, Inc. Board Member, Managing Operating Officer, Director of Administration Division, in charge of purchase and food manufacturing and sales business Board Member, Managing Executive Officer, Director of Administration Division, in charge of purchase and food manufacturing and sales business President & C.E.O. (current position)	46,360
	difficult business enviro productivity, and drives inside and outside the C system reforms and hur leveraging his extensive enhancement of corpora candidate for Board Me	as promoted manages onment, he has secu- s aggressive capital Company, and has be nan resource develor e practical experient ate value of the Gro ember to play a cent will continuously be	gement with an enterprising attitude. Amid a rapidly of ared profitability by improving the business structure investment from a long-term perspective. He is highly been promoting efforts, which include personnel and of opment with consideration for future management structure, and therefore, the Company needs him in future moup. Accordingly, the Company continuously selected tral role in the management of the Company. If he is one a member of the Nomination and Remuneration Company.	and y trusted both operational ucture, nanagement and him as a elected as

No.	Name (Date of birth)	Ca	Career summary, positions, responsibilities, and significant concurrent positions		
2	Kazushige Onuki (November 23, 1964) [Reappointment] [Male] [Attendance at the Board of Directors meetings] 100% (13/13 meetings)	April 1987 July 2014 July 2018 June 2019 April 2020 April 2021 June 2021	Joined the Company President, RHEON U.S.A. Operating Officer, Director of Overseas Sales Department Representative Chairman of the Board, RHEON U.S.A. (current position) Managing Operating Officer, Director of Overseas Sales Department Managing Operating Officer, Director of Sales Division, and Director of Overseas Sales Department Managing Operating Officer, Director of Sales Division, and Director of Overseas Sales Department Managing Operating Officer, Director of Sales Division, and Director of Overseas Sales Department Board Member, Managing Operating Officer, Director of Sales Division (current position)	Company held 10,801	
	[Reason for nomination as candidate for Board Member] Mr. Kazushige Onuki has been contributing to the improvement of the operating performance by leveraging his experience in successively holding important positions in sales departments such as director of domestic sales offices and president of an overseas subsidiary, and broadly paying attention to the situation in the domestic market, where prices remain high, and international markets, where the political situation remains unstable. He has also contributed to the Company's management decisions by making suggestions based on his viewpoint of sales practice, and the Company needs him in future management and enhancement of corporate value of the Group. Accordingly, the Company continuously selected him as a candidate for Board Member.				

No.	Name (Date of birth)	Ca	Career summary, positions, responsibilities, and significant concurrent positions		
	Masaki Hosoya (September 19, 1963) [Reappointment] [Male] [Attendance at the	April 1988 April 2021 June 2023 April 2024	Joined the Company Operating Officer, Director of Development & Designing Department Board Member, Orange Bakery, Inc. Board Member, Managing Operating Officer, Director of Development & Designing Department Board Member, Managing Operating Officer, in	11,694	
3	Board of Directors meetings] 100% (13/13 meetings) [Reason for nomination	as candidate for	charge of development & designing, quality control, and patents (current position)		
	-		experience and broad knowledge in the development as	nd designing	
department, and has used them to accurately lead the operation in designing department with					
		velopment of new models. He has also contributed to the			
management decisions by making appropriate suggestions based on his viewpoint of development					
	practice, which is indispensable to our company as a development company, and the Company needs him in				
	future management and enhancement of corporate value of the Group. Accordingly, the Company continuously				
	selected him as a candidate for Board Member.				

No.	Name (Date of birth)	Ca	Career summary, positions, responsibilities, and significant concurrent positions			
	Yoshiyuki Kikuchi (July 31, 1967) [New appointment] [Male] [Attendance at the Board of Directors meetings] —	April 1990 April 2014 April 2020 April 2025	pril 2014President, RHEON AUTOMATIC MACHINERY GmbHpril 2020Operating Officer, Director of Technical Service Departmentpril 2025Managing Operating Officer, Director of Technical Service Department, in charge of Orange Bakery, Inc. (current position) Representative Chairman of the Board, Orange Bakery, Inc. (current position)			
4	<ul> <li>[Reason for nomination as candidate for Board Member]</li> <li>Mr. Yoshiyuki Kikuchi possesses a wealth of knowledge in sales and organizational management, mainly from his background in the technical service department, which requires collaboration with the development department, and has also held important positions such as president of overseas subsidiaries. In the managemen of the Company, which has a variety of issues such as personnel and business system reforms and improvement of production and quality assurance systems, it is essential to take a broad view of the Company's overall operations and examine them from multiple perspectives, and the Company can fully expect him to fulfill this responsibility. The Company needs him in future management and enhancement of corporate value of the Group. Accordingly, the Company newly selected him as a candidate for Board Member.</li> </ul>					

N	Name	~		Number of shares of the			
No.	(Date of birth)	Career summa	ry, positions, and significant concurrent positions	Company held			
	Ko Hirahara (July 15, 1973) [Reappointment] [Outside] [Independent] [Male] [Attendance at the	April 2000 June 2015 February 2019	Registered as an attorney-at-law Joined OOKURA LAW OFFICE Outside Board Member, the Company (current position) Joined Kenchodori Law Office (current position)	2,500			
	Board of Directors meetings] 100% (13/13 meetings [Reason for nomination	h as candidate for (	Dutside Board Member and outline of expected role]				
1	-		erience, achievements, and insight in corporate legal a	ffairs as an			
	-	-	recommendations and advice in meetings of the Board				
	the Company from an objective standpoint independent of the management team which executes business. In						
		addition, he is also fulfilling an important role in determining the appropriateness and enhancing the					
			es as the chairman of the Nomination and Remuneration	-			
5	which is a voluntary advisory body to the Company. We expect him to continue providing appropriate guidance						
0	•		Directors. Accordingly, the Company continuously sel				
	candidate for Outside Board Member. If he is elected as originally proposed, he will continue leading the Company's selection of candidates for officers and determination of officers' remuneration, etc. from an						
			airman of the Nomination and Remuneration Commit				
	[Liability limitation agreements with candidates for Outside Board Member]						
	Articles of Incorporation to limit their liability for set forth by laws and re- entered into a liability l	To enable Outside Board Members to fully demonstrate their expected roles, Article 30 of the Company's Articles of Incorporation prescribes that the Company may enter into agreements with Outside Board Members to limit their liability for damages set forth under Article 423, Paragraph 1 of the Companies Act if requirements set forth by laws and regulations are met. Based on the foregoing, Mr. Ko Hirahara and the Company has entered into a liability limitation agreement to limit his liability for damages to the amount set forth by laws and regulations. If he is elected as originally proposed, the Company will continue said agreement with him.					
	[Number of years the candidate for Outside Board Member has served as Outside Board Member of the Company]						
	Mr. Ko Hirahara will have served for ten years as Outside Board Member at the conclusion of this General Meeting of Shareholders.						

Company           Construction         Construction           Takac Akatsuka (March 19, 1970)         October 2000         PricewaterhouseCoopers Tax Japan (currently PwC Tax Japan)           April 2004         Registered as a Japanese Certified Public Accountant July 2006         Nikko Citigroup Limited (currently Citigroup Global Markets Japan Inc.)           [Reappointment]         [Outside]         Nikko Citigroup Limited (currently Citigroup Global Markets Japan Inc.)           [Independent]         [Independent]         February 2010         Registered as a Certified Public Tax Accountant October 2010         Coca-Cola (Japan) Company, Limited August 2016         Fair Consulting Tax Corporation           [February 2022         Representative of Premier Tax & Advisory (current position)         June 2023         Outside Board Member, the Company (current position)           June 2023         Outside Board Member, Emplas Corporation (current position)         June 2024         Outside Board Member, Finplas Corporation (current position)           [Reason for nomination as candidate for Outside Board Member, Atsugi Co., Ltd. (current position)         June 2025         Outside Board Member, Hoplas Comporation (current position)           [Reason for nomination as candidate for Outside Board Member, atsugi Co., Ltd. (current position)         June 2024         Outside Company, Current position           [Reason for nomination as candidate for Outside Board Member, tangareneu yof decission-making process, as a member of the Nomination and	No.	Name (Date of birth)	Career summa	ry, positions, and significant concurrent positions	Number of shares of the			
6       Takac Akatsuka (March 19, 1970)       April 2004       Registered as a Japanese Certified Public Accountant         July 2006       Nikko Citigroup Limited (currently Citigroup Global Markes Japan Inc.)         May 2008       Deloitte Tohmatsu FAS Co., Ltd. (currently Deloitte Tohmatsu FAS Co., Ltd. (currently Deloitte Tohmatsu Financial Advisory LLC)         [Reappointment]       February 2010       Coca-Cola (Japan) Company, Limited         [Independent]       February 2022       Representative of Premier Tax & Advisory (current position)         [Attendance at the Board of Directors meetings]       June 2023       Outside Board Member, the Company (current position)         [Independent]       June 2024       Outside Board Member, the Company (current position)         [Reason for nomination as candidate for Outside Board Member, accountant, contributes to the enhancement of deliberations, in which she has a particularly high level of experted role]         Ms. Takae Akatsuka, as a certified public accountant and tax accountant, contributes to the enhancement of deliberations, in which she has a particularly high level of experted role]         Ms. Takae Akatsuka, as a certified public accountant role in determining the appropriateness and enhancing the transparency of decision-making processes as a member of the Nomination and Remuneration Committee, which is a voluntary advisory body to the Company. We highly expect her to bring diversity to the Board Directors and invigorate discussions, in addition to providing management supervision and advice from an independent standpoint. Accordingly, the Company continuously selected		(			Company held			
6         April 2004         Registered as a Japanese Certified Public Accountant           Takac Akatsuka (March 19, 1970)         May 2006         Nikko Citigroup Limited (currently Citigroup Global Markets Japan Inc.)           [Reappointment] [Outside]         Peloitte Tohmatsu Financial Advisory LLC)           February 2010         Registered as a Certified Public Tax Accountant October 2010         Coca-Cola (Japan) Company, Limited           [Attendance at the Board of Directors meetings]         August 2016         Fair Consulting Tax Corporation           [Attendance at the Board of Directors meetings]         June 2023         Outside Board Member, the Company (current position)           June 2023         Outside Board Member, the Corporation (current position)         Outside Board Member, the Corporation (current position)           June 2024         Outside Board Member, the Corporation (current position)         Narch 2025           June 2024         Outside Board Member, the Corporation (current position)         Narch 2025           [Reason for nomination as candidate for Outside Board Member and outline of expected role]         Ms. Takae Akatsuka, as a ertified public accountant and tax accountant, contributes to the enhancement o deliberations of the Board of Directors through her knowledge of taxation and accounting related to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on her professional knowledge of corporate management and extensive practical experti- su addition, she is also fulfilling an impor			October 2000					
Takac Akatsuka (March 19, 1970)       July 2006       Nikko Citigroup Limited (currently Citigroup Global Markets Japan Inc.)         [Reappointment]       [Outside]       May 2008       Deloitte Tohmatsu Financial Advisory LLC)         [Reappointment]       February 2010       Registered as a Certified Public Tax Accountant October 2010       Coca-Cola (Japan) Company, Limited         [Attendance at the Board of Directors meetings]       June 2023       Outside Board Member, the Company (current position)         June 2023       Outside Market Audit & Supervisory Board Member, Atsugi Co., Ltd. (current position)       Outside Board Member, Enplas Corporation (current position)         June 2024       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corporation (current position)       March 2025         March 2025       Outside Board Member, Enplas Corpor			April 2004	Registered as a Japanese Certified Public				
[Reappointment]       [Outside]         [Independent]       [February 2010       Registered as a Certified Public Tax Accountant         [Independent]       [February 2010       Coca-Cola (Japan) Company, Limited         [August 2016       Fair Consulting Tax Corporation         [Female]       February 2022       Representative of Premier Tax & Advisory (current position)         June 2023       Outside Board Member, the Company (current position)         June 2024       Outside Board Member, Enplas Corporation (current position)         June 2024       Outside Board Member, Enplas Corporation (current position)         June 2024       Outside Board Member, Station)         June 2025       Outside Board Member, Atsugi Co., Lui, Current position)         June 2024       Outside Board Member, Enplas Corporation (current position)         June 2025       Outside Board Member, and accounting related to international transactions, in which she has a particularly high level of expected role]         Ms. Takae Akatsuka, as a certified public accountant and tax accounting trelated to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on her professional knowledge of corporate management and extensive practical experie In addition, she is also fulfiling an important role in determining the appropriateness and enhancing the transparency of decision-making processes as a member of the Nomination and Remuneration Committee, which is a voluntary advisory body to the Company. We hig			July 2006	Nikko Citigroup Limited (currently Citigroup				
[Outside]       October 2010       Coca-Cola (Japan) Company, Limited         [Independent]       [Female]       Fair Consulting Tax Corporation         [Attendance at the Board of Directors meetings]       June 2023       Representative of Premier Tax & Advisory (current position)         [Outside Board Member, the Company (current position)       June 2023       Outside Board Member, the Company (current position)         [Independent]       [Reason for nomination as candidate for Outside Board Member, Atsugi Co., Ltd. (current position)       June 2024         [Reason for nomination as candidate for Outside Board Member, Atsugi Co., Ltd. (current position)       March 2025       Outside Director, Yamabiko Corporation (current position)         [Reason for nomination as candidate for Outside Board Member and outline of expected role]       Ms. Takae Akatsuka, as a certified public accountant and tax accountant, contributes to the enhancement of deliberations of the Board of Directors through her knowledge of taxation and accounting related to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on her professional knowledge of corporate management and extensive practical experit In addition, she is also fulfilling an important role in determining the appropriateness and enhancing the transparency of decision-making processes as a member of the Nomination and Remuneration Committee, which is a voluntary advisory body to the Company. We highly expect her to bring diversity to the Board of Directors and invigorate discussions, in addition to providing management supervision and advice from an independent standpoint. Accordingly, the Company c			-	Deloitte Tohmatsu Financial Advisory LLC)				
[Independent]       [Female]       August 2016       Fair Consulting Tax Corporation         [Attendance at the Board of Directors meetings]       June 2023       Outside Board Member, the Company (current position)         June 2024       Outside Board Member, the Company (current position)       June 2024       Outside Board Member, Enplas Corporation (current position)         June 2024       Outside Doard Member, Stagi Co., Ltd. (current position)       June 2024       Outside Board Member, Faplas Corporation (current position)         March 2025       Outside Board Member, Yamabiko Corporation (current position)       March 2025       Outside Board Member, and accounting related to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on ther professional knowledge of corporate management and extensive practical experit In addition, she is also fulfilling an important role in determining the appropriateness and enhancing the transparency of decision-making processes as a member of the Nomination and Remuneration Committee, which is a voluntary advisory body to the Company. We highly expect her to bring diversity to the Board on Directors and invigorate discussions, in addition to providing management supervision and advice from an independent standpoint. Accordingly, the Company continuously selected her as a candidate for Outside Board Member]         To enable Outside Board Members to fully demonstrate their expected roles, Article 30 of the Company's Articles of Incorporation prescribes that the Company may enter into agreements with Outside Board Member]         To enable Outside Board Members to fully demonstrate their expe			-	0				
[Female]       [Attendance at the Board of Directors meetings]       Representative of Premier Tax & Advisory (current position)         100% (13/13 meetings)       June 2023       Outside Board Member, the Company (current position)         100% (13/13 meetings)       June 2023       Outside Audit & Supervisory Board Member, Atsugi Co., Ltd. (current position)         June 2024       Outside Board Member, Enplas Corporation (current position)         June 2025       Outside Doard Member, Enplas Corporation (current position)         March 2025       Outside Doard Member, atsugi Co., Ltd. (current position)         Image Statistical Control (Current position)       March 2025         March 2025       Outside Doard Member and outline of expected role]         Ms. Takae Akatsuka, as a certified public accountant and tax accountant, contributes to the enhancement of deliberations of the Board of Directors through her knowledge of taxation and accounting related to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on her professional knowledge of corporate management and extensive practical experits in addition, she is also fulfilling an important role in determining the appropriateness and enhancing the transparency of decision-making processes as a member of the Nomination and Remuneration Committee, which is a voluntary advisory body to the Company continuously selected her as a candidate for Outside Board and independent standpoint. Accordingly, the Company continuously selected her as a candidate for Outside Board and providing management supervision and advice from an independent standpoint. Accordingly								
[Attendance at the Board of Directors meetings]       June 2023       Outside Board Member, the Company (current position)         100% (13/13 meetings)       June 2024       Outside Addit & Supervisory Board Member, Atsugi Co., Ltd. (current position)         June 2024       Outside Dard Member, Enplas Corporation (current position)         March 2025       Outside Director, Yamabiko Corporation (current position)         [Reason for nomination as candidate for Outside Board Member and outline of expected role]         Ms. Takae Akatsuka, as a certified public accountant and tax accountant, contributes to the enhancement of deliberations of the Board of Directors through her knowledge of taxation and accounting related to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on her professional knowledge of corporate management and extensive practical experi- suggestions based on her professional knowledge of corporate management and extensive practical experi- suggestions and advice from an independent standpoint. Accordingly, the Company. We highly expect her to bring diversity to the Board of Directors and invigorate discussions, in addition to providing management supervision and advice from an independent standpoint. Accordingly, the Company continuously selected her as a candidate for Outside B Member. If she is elected as originally proposed, she will continue to provide advice and recommendation concerning the Company's selection of candidates for Outside Board Member]         To enable Outside Board Members to fully demonstrate their expected roles, Article 30 of the Company's Articles of Incorporation prescribes that the Company may enter into agreements with Outside Board Men to limit their l			August 2016	Fair Consulting Tax Corporation	-			
Board of Directors meetings]       Inter 2025       Distice Note Network, the Company (current position)         100% (13/13 meetings)       Dutside Audit & Supervisory Board Member, Atsugi Co., Ltd. (current position)         June 2024       Outside Director, Yamabiko Corporation (current position)         March 2025       Outside Director, Yamabiko Corporation (current position)         [Reason for nomination as candidate for Outside Board Member and outline of expected role]         Ms. Takae Akatsuka, as a certified public accountant and tax accountant, contributes to the enhancement of deliberations of the Board of Directors through her knowledge of taxation and accounting related to international transactions, in which she has a particularly high level of expertise, and through her active suggestions based on her professional knowledge of corporate management and extensive practical experie In addition, she is also fulfilling an important role in determining the appropriateness and enhancing the transparency of decision-making processes as a member of the Nomination and Remuneration Committee, which is a voluntary advisory body to the Company. We highly expect her to bring diversity to the Board Directors and invigorate discussions, in addition to providing management supervision and advice from an independent standpoint. Accordingly, the Company continuously selected her as a candidate for Outside B Member. If she is elected as originally proposed, she will continue to provide advice and recommendation concerning the Company's selection of candidates for Outside Board Member]         To enable Outside Board Members to fully demonstrate their expected roles, Article 30 of the Company's Articles of Incorporation prescribes that the Company may enter into agreements with Outside				position)				
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Ms. Takae Akatsuka will have served for two years as Outside Board Member at the conclusion of this General Meeting of Shareholders.

- Notes: 1. There are no special interests between each candidate for Board Member and the Company.
  - 2. Mr. Ko Hirahara and Ms. Takae Akatsuka, candidates for Outside Board Members, are independent officers stipulated by Tokyo Stock Exchange, Inc. If their reelection is approved, the Company intends to continue register them as independent officers.
  - 3. The Company has entered into a directors and officers liability insurance contract with an insurance company, which includes all Board Members of the Company as insured parties. The said insurance contract will cover damage (legal costs, damages, etc.) incurred by an insured party arising from a reason such as a claim for damages (including derivative lawsuits) associated with the insured party's execution of duties which is filed during the insurance period; provided, however, that there are certain exemptions; for example, damage caused as a result of any conduct committed while knowing that the conduct is in violation of laws and regulations shall not be covered. If each candidate for Board Member is elected and assumes office of Board Member as originally proposed, they will be insured under said insurance contract. The Company plans to renew the contract with the same contents at the time of the next renewal.
  - 4. The number of shares of the Company held by Mr. Yoshiyuki Kikuchi, a candidate for Board Member, includes the number of shares held by him in the employee shareholding association of Rheon Automatic Machinery Co., Ltd.

## Proposal 3: Election of One (1) Audit & Supervisory Board Member

The terms of office of Audit & Supervisory Board Member Mr. Fujio Yokoyama will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of one (1) Audit & Supervisory Board Member.

The consent of the Audit & Supervisory Board has been obtained for this proposal. The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career summ	ary, positions, and significant concurrent positions	Number of shares of the Company held
Fujio Yokoyama (April 15, 1956) [Reappointment] [Outside] [Independent] [Male] [Attendance at the Board of Directors meetings] 100% (13/13 meetings) [Attendance at the Audit & Supervisory Board meetings] 100% (14/14 meetings)	April 1975 July 2016 August 2018 August 2018 June 2021	Joined the Kantoshinetsu Regional Taxation Bureau Deputy Commissioner, Revenue Management and Collection Department, Kantoshinetsu Regional Taxation Bureau Registered as a Certified Public Tax Accountant Established Fujio Yokoyama Tax Accountant Office (current position) Outside Audit & Supervisory Board Member, the Company (current position)	300

[Reason for nomination as candidate for Outside Audit & Supervisory Board Member]

Mr. Fujio Yokoyama has extensive experience at the Regional Taxation Bureau and professional knowledge and experience as a certified tax accountant. He has been a member of our Outside Audit & Supervisory Board since 2021, and has been fulfilling his duties with a steady attitude, including constant attendance at the Audit & Supervisory Board meetings, as well as asking questions with a positive attitude from a professional tax practice perspective at the Board of Directors meetings where he attends. In light of the evaluation of such activities, we fully expect that he will fulfill an accurate check function by utilizing his expertise, and we also expect further activities by adding his past experience as an Audit & Supervisory Board Member of the Company. Accordingly, the Company continuously selected him as a candidate for Outside Audit & Supervisory Board Member

[Liability limitation agreements with candidates for Outside Audit & Supervisory Board Members] To enable Audit & Supervisory Board Members to fully demonstrate their expected roles, Article 41 of the Company's Articles of Incorporation prescribes that the Company may enter into agreements with Audit & Supervisory Board Members to limit their liability for damages set forth under Article 423, Paragraph 1 of the Companies Act if requirements set forth by laws and regulations are met. Based on the foregoing, Mr. Fujio Yokoyama and the Company has entered into a liability limitation agreement to limit his liability for damages to the amount set forth by laws and regulations. If he is elected as originally proposed, the Company will continue said agreement with him.

[Number of years the candidate for Outside Audit & Supervisory Board Member has served as Outside Audit & Supervisory Board Member of the Company]

Name (Date of birth)	Career summary, positions, and significant concurrent positions	Number of shares of the Company held				
Mr. Fujio Yokoyama will have served for four years as Outside Audit & Supervisory Board Member at the						

Mr. Fujio Yokoyama will have served for four years as Outside Audit & Supervisory Board Member at the conclusion of this General Meeting of Shareholders.

- Notes: 1. There are no special interests between the candidate for Outside Audit & Supervisory Board Member and the Company.
  - 2. Mr. Fujio Yokoyama, a candidate for Outside Audit & Supervisory Board Member, is an independent officer stipulated by Tokyo Stock Exchange, Inc. If his reelection is approved, the Company intends to continue to register him as an independent officer.
  - 3. The Company has entered into a directors and officers liability insurance contract with an insurance company, which includes all Audit & Supervisory Board Members of the Company as insured parties. The said insurance contract will cover damage (legal costs, damages, etc.) incurred by an insured party arising from a reason such as a claim for damages (including derivative lawsuits) associated with the insured party's execution of duties which is filed during the insurance period; provided, however, that there are certain exemptions; for example, damage caused as a result of any conduct committed while knowing that the conduct is in violation of laws and regulations shall not be covered. If Mr. Fujio Yokoyama is elected and assumes office of Audit & Supervisory Board Member, he will be insured under the said insurance contract. The Company plans to renew the contract with the same contents at the time of the next renewal.

# <Reference> Officer structure if Proposal 2 and Proposal 3 are approved

The attributes and main areas of expertise and experience of the members constituting the Board of Directors of the Company are as shown below.

	Name	Position, etc. at the Company	Gender	Years served	Corporate management	Manufacturing/ R&D	Sales/ Marketing	Finance/ Accounting	Legal affairs/ Risk management	Global
Board Member Audit & Supervisory Board Member	Mikio Kobayashi	President & C.E.O.	Male	10 years	0	$\bigcirc$	0	0		0
	Kazushige Onuki	Board Member, Managing Operating Officer	Male	4 years	0		0			0
	Masaki Hosoya	Board Member, Managing Operating Officer	Male	2 years		0			0	
	Yoshiyuki Kikuchi	Board Member, Managing Operating Officer	Male	_	0	0			0	0
	Ko Hirahara	Outside Board Member (independent officer)	Male	10 years					0	
	Takae Akatsuka	Outside Board Member (independent officer)	Female	2 years	0			$\bigcirc$		0
	Norio Akita	Audit & Supervisory Board Member	Male	1 year			0		0	
	Fujio Yokoyama	Outside Audit & Supervisory Board Member (independent officer)	Male	4 years				0		
	Eri Mizukami	Outside Audit & Supervisory Board Member (independent officer)	Female	1 year				0		0

# Proposal 4: Payment of Bonuses to Board Members

The Company proposes that an amount totaling 28,900,000 yen be paid as bonuses to the four Board Members serving in those posts at the end of the fiscal year under review (excluding the Outside Board Members) while considering the business performance for the fiscal year under review and other factors.

At the Board Meetings held on May 10, 2019 and May 22, 2023, the Company resolved its policy on determining the remuneration of each Board Member. This proposal is in accordance with the said policy and is considered to be appropriate.